



# EAST AUDIT COMMITTEE NETWORK

2024

*“It is so much more than networking; this is about being ahead of the game on the game-changing issues we are all facing and figuring out what to do about them with each other.” – Network Member*

Chairing the audit committee of a large public company is difficult work. Audit committees have broad mandates: in addition to their traditional task of ensuring reliable financial reporting, they are charged with an ever-expanding portfolio of responsibilities arising from their east role in risk oversight. There are no one-size-fits-all solutions for any of these challenges. Success calls for judgment gained from years of personal experience and from opportunities to engage with others who have faced similar circumstances. Each meeting of the East Audit Committee Network (EACN) is another such opportunity.

## The Program

The network convenes three times a year: two in-person meetings that typically run from 2:00pm through dinner, and one virtual meeting of about 75 minutes in length.

Before each meeting, members are provided with a brief packet of reading to spark discussion.

After each in-person meeting, Tapestry Networks publishes *ViewPoints*, a document that draws upon the meeting discussion and similar discussions from other networks across the United States. Members are encouraged to share *ViewPoints* with board colleagues and others in their professional networks.

## Current Members

**Bert Alfonso**, Eastman Chemical Company  
**C.E. Andrews**, Marriott Vacations Worldwide  
**Sallie Bailey**, L3Harris Technologies  
**Ann Torre Bates**, Ares Capital  
**Bob Bedingfield**, GeoPark  
**Carl Berquist**, Cracker Barrel  
**Mark Besca**, Markel Group  
**Shawn Bort**, UGI  
**Bill Cary**, Ally Financial  
**Nick Chirekos**, Peabody  
**Mary Choksi**, Omnicom Group  
**Mary Ann Cloyd**, Fresh Del Monte Produce  
**Chuck Dockendorff**, Hologic and Keysight Technologies  
**Brian Ford**, Clearway Energy and FS KKR Capital  
**Marie Gallagher**, Glatfelter  
**Art Garcia**, ABM Industries and American Electric Power Co.  
**Karen Golz**, Analog Devices  
**Mary Guilfoile**, Avolta and Interpublic Group  
**Kathy Hannan**, Annaly Capital Management  
**Jan Hauser**, Enfusion  
**Brian Hudson**, Erie Indemnity  
**Hal Jones**, Lumen  
**Paul Joubert**, Ares Management  
**Christie Kelly**, Park Hotels & Resorts  
**John Kiely**, Amneal Pharmaceuticals  
**Lew Kramer**, Las Vegas Sands  
**Simon Lorne**, Teledyne Technologies  
**Barb Loughran**, Jacobs Solutions  
**Garcia Martore**, WestRock  
**Nichelle Maynard-Elliott**, Element Solutions  
**Jim Miller**, Crown Holdings

## Current Members *continued*

**Maria Morris**, S&P Global  
**Carl Nelson**, Worthington Steel  
**Diane Nordin**, Principal Financial Group  
**Regina Paolillo**, Alight and Unisys  
**Debra Perry**, Korn Ferry  
**Bill Plummer**, Global Payments and Waste Management  
**Marcy Reed**, Clean Harbors  
**Judy Schmeling**, Constellation Brands  
**Bert Scott**, Lowe's  
**Leslie Seidman**, Janus Henderson Group  
**Michael Shaffer**, GIII Apparel Group  
**Helen Shan**, EPAM Systems  
**Bill Shaw**, The Carlyle Group  
**Noel Spiegel**, American Eagle Outfitters  
**Liz Tallett**, Moderna  
**Ron Waters**, Fortune Brands Innovations  
**Greg Weaver**, Verizon  
**Sandra Wijnberg**, ADP and Cognizant  
**Virginia Wilson**, Charles River Laboratories

## Confidentiality

To foster trust and candor, meetings are held under a form of the Chatham House Rule that provides for quotation – without attribution to any individual or company – as well as off-the-record discussion.

## Membership Criteria

Membership is by invitation only and there is no fee to participate. The network includes:

- Audit committee chairs representing public companies with annual revenues typically exceeding \$2 billion
- A mix of operating and retired executives
- A mix of EY clients and non-clients

Members can expect to spend two or three days per year preparing for and participating in network meetings. A member who has a conflict with a meeting date may attend a meeting of one of five other regional audit committee networks.

## Member Value

The benefits for EACN members include:

- **Peer interaction.** Members make connections and engage with peers, share experiences, and receive counsel from other audit committee chairs about pressing matters.
- **Networking.** Members regularly engage with their peers and invited guest experts.
- **Discussions tailored to members' interests and needs.** Agendas reflect the realities facing audit chairs of large public companies, rather than abstract or second-hand notions of what boards do.
- **Enhanced audit committee performance.** Against a backdrop of mounting pressure on audit committees, members compare practices with peers and discover ways to become more effective.
- **A trusted environment.** With few opportunities outside their boardrooms to engage each other on critical topics, members enjoy confidential, curated discussions that promote problem-solving.

## Recent Discussion Topics

- [Boards explore the frontiers of artificial intelligence](#)
- [Oversight of special investigations](#)
- [Enhancing audit committee effectiveness in a complex risk environment](#)

## Alumni Network

The network continues to engage with members after they leave. Network alumni:

- Can attend a final network meeting after they have left the network
- Will continue to receive network-related content from Tapestry Networks
- Are encouraged to remain in contact with network members and other alumni
- May be invited to special events and dinners on an ad hoc basis

## About Tapestry Networks and EY

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Tapestry Networks brings world-class leaders together to tackle complex challenges and promote positive change through the power of connected thinking

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